In order to proceed to the implementation of the new Woolwich Leisure Centre, this report makes the following recommendations to the decision-maker (being Cabinet):

1.1 Note the process and subsequent results of the community consultation undertaken to ensure the new leisure centre addresses the future needs of our communities.

1.2 Agree for the design team (when appointed) to proceed with developing further design options for models 1 and 2 set out in section 7 of this report.

1.3 Note the Portfolio Member for Culture, Leisure and The Third Sector and the Portfolio Member for Growth and Strategic Development will review design options at the end of RIBA stage 1 & 2.

1.4 Note as agreed in the January 2019 Cabinet Report the decision to appoint the design team for the Leisure Centre has been delegated to the Director of Regeneration Enterprise and Skills.
1.5 Agree a maximum budget of £1.4 million to fund the necessary maintenance works required for the Waterfront Leisure Centre between now and when the New Woolwich Leisure Centre is opened. Delegate authority to the Director of Regeneration Enterprise and Skills along with the Director of Communities and Environment to confirm the apportionment of cost between GLL and RBG in line with the current contract agreements between the parties along with agreed repair and maintenance lease.

1.6 Note the proposed permanent relocation of the Point to Wick Tower (138-152 Powis Street, Woolwich, London, SE18 6LU). Subject to the acquisition being formalised and price being accepted.

1.7 Agree to purchase Wick Tower and allocate a budget for the acquisition costs, estimated construction & design costs outlined in the confidential Appendix 2.

1.8 Note that in accordance with the Council's current Scheme of Delegation the Scheme and Estimate sign off for the Point fit-out is delegated to the Cabinet Member for Growth and Strategic Development.

1.9 Note the decision to appoint consultants and a main contractor for the relocation of the Point to the Director for Regeneration, Enterprise and Skills, subject to 1.8 above.

1.10 Agree that the contents of Appendix 2 to this report be exempt from publication in line with Paragraph 3, Schedule 12A of the Local Government Act 1972.

2. Links to the Royal Greenwich high level objectives

2.1 This report relates to the Council’s high-level corporate and service objectives agreed by the 2018 Cabinet;

- **A Healthier Greenwich**
  To provide more opportunities for the residents of the borough to be more active, reducing the number of children and adults who are currently inactive.

- **Greenwich: A Great Place to Grow Up**
  Provide facilities that encourage families, young people, and adults to enjoy new opportunities and experiences.

- **Greenwich – a Strong Vibrant and Well-Run Borough**
  Support the commitment to invest in Woolwich, as part of the Town Centre Transformation Programme. Maximise the impact of our investments, to deliver expansion of the local economy.
o **Economic Prosperity for All**  
A flagship leisure centre delivered in the heart of Woolwich to attract visitors from across the local area. Using sport and physical activity to provide employment and training in Woolwich, in turn improving town centre footfall and increasing social mobility.

o **A Cleaner, Greener Greenwich**  
The new leisure centre will aim to achieve a BREEAM of Excellent. It will mainly be served by active / public transport.

o **Delivering Homes through Economic Growth**  
Second Phase: residential development scheme

o **Greenwich: A Great Place to Be**  
To provide state of the art modern facilities with swimming, sports halls, fixed gym equipment and a range of other physical activity experiences. The Leisure Centre will improve the frontage onto General Gordon Square & improve the night-time and leisure offer in Woolwich town centre.

3. **Purpose of Report and Executive Summary**

The purpose of this report is to;

3.1 Inform Cabinet of the community consultation delivery methods, subsequent outcomes and outline the three client brief models that came out of the study.

3.2 Outline the works that are to be undertaken at the Waterfront Leisure Centre to ensure that the facility standards remain operational while the new Leisure Centre is being built. Commit the necessary budget required for the works.

3.3 Note the Point’s proposed permanent relocation to Wick Tower and agree to the purchase of the property and agree a budget for acquisition, fit out and relocation of The Point.

4. **Introduction and Background**

4.1 At its Cabinet meeting in March 2014, the Council took the decision to build a new leisure centre in the heart of Woolwich, replacing the Waterfront Leisure Centre. Subsequently in January 2019 Cabinet agreed to undertake community consultation to shape the client brief for the new leisure centre development.
4.2 The purpose of the consultation and research was to help:
   - Inform the council’s decision making regarding the public’s aspirations for the proposed leisure centre in Woolwich Town centre and
   - To develop the most appropriate facility mix for the centre.

5. Comments from the Director of Communities and Environment on the Community Consultation and Engagement;

5.1 The consultation was promoted to residents and users involved the following

   - Printed Communications – Greenwich Info, A3, A4 and A2 posters and Pop Up Banners in libraries, leisure centres and community centres

   - Digital Communications – website homepage, regeneration page, news items, email to all leisure centre members, Greenwich Info, school bulletin, screensavers on all library computers advertising the consultation

   - Social Media Campaign – Tweets, Facebook Instagram, full monitoring of engagement and replies

   - Internal Communications – Intranet, Talk Greenwich, GLL staff

   - Involve interest groups, sports governing bodies & the wider community in shaping the Council’s ideas & aspirations for the new public leisure centre.

5.2 The direct community engagement programme ran from 28th January to 22nd February 2019. This comprised of a range of methodologies:

   - 4 surveys, including;
     - e-surveys with members of the general public
     - e-surveys with members of the Waterfront Leisure Centre
     - Face to Face interview surveys with users of the Waterfront
     - Face to Face interviews surveys with non-users in the streets of Woolwich

   - 8 focus groups with target groups including;
     - People aged 55+
     - General public
– BAME
– Women and girls
– Young people
– Sports clubs
– People with a disability and/or with long term conditions
– Disabled Peoples organisations

• 4 Public Workshops:
  – Woolwich Common Estate Community Centre,
  – Middle Park Community Centre
  – The Woolwich Centre
  – Clockhouse Community Centre

5.3 The total engagement programme achieved 2,347 responses. The evidence is statistically valid as a proportion of the responses were from the 4 immediate Ward areas with a population of 57,000 aged over 16yrs and comprised of the following:
  • Street survey user - 510
  • Street survey non-user - 509
  • General public online survey - 1126
  • GLL Members online survey – 202
  • 145 people attended focus groups and public workshops

5.4 Analysis of town centre users via the street survey found:
  • 87% were members of the Waterfront Leisure Centre
  • 83% felt prices were value for money
  • 75% travel by foot/public transport or cycle
  • Highest priorities included the gym, exercise studios and fitness pool.

5.5 Analysis of survey of non-Waterfront Leisure Centre users found:
  • 48% do not take part in physical activity
  • 69% would be encouraged if it appealed to them
  • 46% wanted a family friendly environment
  • Highest priorities – women only community space, health and well-being, wellness clinics.

5.6 Analysis of the general public online survey found:
  • 86% active participants in physical activity
  • 14% non-active participants in physical activity
  • 82% had used the Waterfront as follows:-
    o 86% leisure pool
    o 66% fitness pool
- 82% other areas including the gym and exercise studios
- Highest priorities – Fitness Pool, Learner Pool, gym exercise studio, multi-purpose hall, leisure pool.

5.7 Analysis of the GLL Members online survey found
- 65% members for 2 years+
- 67% use the facilities 2-3 times per week
- 74% have less than 20min journey
- 66% travel by foot, cycle or public transport
- 34% travel by car
- Highest priorities – fitness pool, learner pool, gym exercise studio, multi-purpose hall, leisure pool.

5.8 The focus groups and workshop also provided interesting insights including; greater ease of access, strong links to health and wellbeing, culturally inclusive activities, shared community space, areas to meet and socialise, separate facilities and activities for women & girls, but also a desire for family areas and family changing rooms.

5.9 The vast majority of those that responded expressed a need for similar or improved facilities compared to the current Waterfront offer where possible.

5.10 Residents were asked score a list of facility items between 1 – 5 (5 being the highest). The results show which facilities residents thought were most needed as shown in the list below (in order of priority):

<table>
<thead>
<tr>
<th>Facility</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fitness pool (lane swimming)</td>
<td>4.47</td>
</tr>
<tr>
<td>Fitness gym/s</td>
<td>4.40</td>
</tr>
<tr>
<td>Exercise studios/classes</td>
<td>4.31</td>
</tr>
<tr>
<td>Learner pool</td>
<td>4.28</td>
</tr>
<tr>
<td>Leisure pool (fun swim, slides, wave machines)</td>
<td>4.16</td>
</tr>
<tr>
<td>Multi-purpose hall (gymnastics/martial arts/club space)</td>
<td>4.15</td>
</tr>
<tr>
<td>Sports hall</td>
<td>4.04</td>
</tr>
<tr>
<td>Play area</td>
<td>3.88</td>
</tr>
<tr>
<td>Sauna</td>
<td>3.84</td>
</tr>
<tr>
<td>Squash courts</td>
<td>3.72</td>
</tr>
<tr>
<td>Five-a-side football</td>
<td>3.64</td>
</tr>
<tr>
<td>Other areas</td>
<td></td>
</tr>
<tr>
<td>Changing rooms</td>
<td>4.56</td>
</tr>
<tr>
<td>Café</td>
<td>4.10</td>
</tr>
</tbody>
</table>
5.11 The respondent pool has been compared to the demographics of the borough. The full breakdown is enclosed as Appendix 1. Comparison shows it is broadly reflective of the borough in most of the areas, with some exceptions:

- More responses from female respondents compared to the population
- More 35-44yr olds compared to the population
- More 45-54yr olds compared to the population
- Fewer 16-24yrs compared to the population
- Fewer disabled respondents compared to the population.

5.12 In relation to disability, it was envisaged that there would be less take up on the online and street surveys, and as a result the team worked hard to ensure more disabled people were able to attend workshops.

5.13 Once procured the design team will work with disability groups to ensure the leisure centre goes beyond the needs outlined in a standard accessibility audit. The leisure centre will be designed to be dementia friendly & accessible to all residents including those with a disability.

5.14 The design team will also work with a range of community groups to ensure the centre promotes social inclusion through both physical and service design.

6. **Key Themes emerging from the consultation**

6.1 There were seven themes that emerged from the surveys, the workshops and research. The themes have been built into three models shown in section 7. The themes are:

- The importance of the **Health and Well Being** agenda;

- *Increased physical activity* for those who are inactive and increase levels for those slightly active;

- Support individuals to start the **journey** to being physically active;

- Embed the commitment to **equality, inclusion and access** in the whole process of design;

- **Ensure price and affordability** across the socio-economic spectrum;

- Understand the wide **diversity of demand**, from individuals to families and contrasting separate facilities to recognise these diverse needs.
• A strong desire to future proof the facility, enabling flexibility of space and maximising our ability to respond to changing needs.

6.2 This has highlighted a need to provide a community facility and not just a leisure centre.

7. Available Option Models

7.1 All the findings from research and engagement, as well as current industry trends have been brought together in an appraisal of the council’s ability to future proof the new venue and the activities it will provide.

7.2 The results have been built into three models that outline different facility options for the new Woolwich Leisure Centre. The three models are outlined on the table below.

<table>
<thead>
<tr>
<th>Model</th>
<th>Facility Mix</th>
<th>Commentary from the research team</th>
</tr>
</thead>
<tbody>
<tr>
<td>Model One</td>
<td>Exercise studios/classes Fitness gym/s Competition/Fitness pool 25M Learn to swim pool Leisure pool fixed floor (fun swims, slides, Splash Pad) Five a side football Multi-purpose hall Soft Play area Sauna &amp; Steam Sports hall (4 court) Squash courts (4) Café Changing rooms</td>
<td>The facility offer is more extensive than model three but less extensive than model 2. Out of all three models this is the most similar to the facilities on offer in Waterfront, with the addition of the 25 m swimming pool &amp; sauna/steam room. The consultation found residents wanted access to health and well-being equipment such as a sauna and steam room was heavily requested in the consultation. This option includes a 25 m pool that meets competition standards and attract events and visitors to Woolwich.</td>
</tr>
</tbody>
</table>
**Model Two:**  
- Exercise studios/classes  
- Fitness gym/s  
- Competition/ Fitness pool 25M  
- Learn to swim pool  
- Splash pad area (fun swims + slides)  
- Leisured pool with movable floor  
- Hydrotherapy pool  
- Soft adventure play area  
- Sauna and steam  
- Therapy rooms  
- Sports hall (8 Courts)  
- Squash courts (Limited)  
- One floor of community space, meeting rooms  
- Roof top 5 a side facility  
- Café  
- Changing rooms  

Model 2 has the most extensive facility offer with an additional Hydrotherapy Pool, rooftop 5 a side facility, 25 m swimming pool & sauna / steam room. One of the strongest themes found in the study was the need for the centre to be more than just a leisure facility. Woolwich residents need flexible space that can be used by community groups & become a social hub for the whole area. This may include a library offer. The scheme is future proof for the wider community (Young to Old) and is the most flexible of the three. This option includes a 25 m pool that meets competition standards and attract events and visitors to Woolwich. This scheme meets the health and physical activity demands of local residents by incorporating a sauna & steam room. This scheme addresses health inequalities and links to the wider offer of Primary Care i.e. GP.

**Model Three**  
- Exercise studios/classes  
- Fitness gym/s  
- Fitness pool  
- Learner pool  
- Leisure pool (fun swims, slides, wave machines)  
- Hydro therapy pool  
- Soft play area  
- Sauna & Steam  

This option is the most simplistic, but does secure a water based centre. This scheme meets the health and physical activity demands of local residents by incorporating a sauna & steam room. This option does not
| Therapy rooms  | Café                  | Changing rooms | answer the need for a 25 m pool in the area. This option does not offer a community centre. |

8. **Preferred Option Models and Reasons for Recommendations**

8.1 Local residents identified seven key priorities as outlined in section 6 of this report as the fundamental basis for improving health and wellbeing in the borough.

8.2 The consultation outlines that the new facility would need to be more than just a like-for-like Leisure Centre. For example the consultation outlined a desire for a 25m competition pool rather than the existing 20m pool.

8.3 Most prominent was the need for the leisure centre to include space that could be used by community groups for various activities in addition to the aspiration to also provide some office space to support economic development in Woolwich town centre. Much of the feedback centred on a new facility that is family friendly with leisure activities that appeal to all ages, disabilities and cultural needs.

8.4 B1 office space will be included in all design options in line with member aspirations.

8.5 Cabinet is therefore recommended to agree for models 1 and 2 to be taken to the next stage to enable the design team, once appointed, to prepare a number of options and costings for each model accordingly.

8.6 It is recommended that model 3 is not taken forward as it does not answer the need for a community space or 25 m competition pool in the area.

9. **Waterfront Leisure Centre**

9.1 The Royal Borough of Greenwich is committed to keeping the Waterfront Leisure Centre open until the new leisure centre is built. As detailed in the Cabinet Report, ‘Woolwich Leisure Centre – Updated Delivery Proposal’ agreed in January 2019, the Waterfront Leisure Centre has a range of maintenance needs and some investment is required to ensure the centre remains operational and maintains services to both local residents and visitors to the borough.
9.2 In order to ascertain the associated costs, the Council procured a condition survey to understand the current condition of the building, including maintenance costs going forward, and has been working closely with GLL to understand key areas of the building that require investment.

9.3 Cabinet is therefore requested to agree a fund of a maximum of £1.4 million to cover the works identified in the condition survey required to keep the centre operational until the new centre is open. The £1.4 million includes a contingency fund for mechanical and electrical equipment at the centre. The results of the condition survey suggest that these elements will remain functional until the new centre opens but, the contingency allows for the worst-case scenario, meaning this equipment can be replaced if required.

9.4 Cabinet is therefore requested to delegate authority to the Director of Regeneration, Enterprise and Skills along with the Director of Communities and Environment to agree the expenditure of the £1.4 million fund. Including deciding the apportionment of cost between GLL and RBG in line with the agreed contract between the parties along with agreed repair and maintenance lease.

9.5 The operator will continue to manage and carry out the maintenance of the Waterfront Leisure Centre, submitting planned maintenance proposals for approval to the Royal Borough of Greenwich to meet contractual obligations.

10. **The Relocation of the Point**

10.1 The Point is a crucial Council service that acts as a multi-agency one-stop shop for families and young people requiring early help, offering them information, advice, guidance and support services. The Point is currently located above Wilkinson’s on Woolwich New Road.

10.2 In the January 2019 Cabinet report, the Council outlined that they were investigating many relocation options for The Point all needing to be based within the Woolwich town centre in order to facilitate the construction of the new Woolwich Leisure Centre.

10.3 Since the January 2019 Cabinet report, Children’s Services have advised their preferred option would be to relocate permanently to 138 – 152 Powis Street (Wick Tower).

10.4 Permanently relocating the Point to Wick Tower offers the best value for money to the Council. A temporary relocation to another facility while the leisure centre is constructed at Viscount House would still require moving
and construction costs, which would be duplicated when the service is subsequently relocated to the leisure centre.

10.5 The Council will ensure the Point building is accessible to all ages, disabilities and cultural needs.

10.6 The Point will remain open in its current location until the acquisition price has been agreed as acceptable to the Council and works to fit out Wick Tower are complete.

10.7 A budget is needed for design, relocation, fit-out and property purchase. An estimated budget is outlined in the confidential Appendix 2 and will be followed by a detailed scheme and estimate report that will need to be agreed with the Cabinet Member for Growth and Strategic Development.

10.8 The recent Participation in People consultation with young people carried out with users of the service outlined that they would want the new building to have;

- A space with a welcoming reception
- A sense of identity ideally with their own building
- A space that is more colourful, more informal and more relaxed
- Better access to private meeting rooms
- A space that overcomes the stigma attached to The Point
- A safer entrance space

10.9 Permanently relocating to 138-152 Powis Street meets the requirements set out in the Young People’s survey. The Council will ensure that young people will continue to be consulted during the design of the building.

10.10 A full property summary can be seen in the confidential Appendix 2.

10.11 The Council will ensure that the design of the premises is fit for purpose and endeavour to keep the project costs down by, for example, reusing furniture and IT equipment where possible.

10.12 An outline of the estimated fit-out cost is attached in the confidential appendix 2. The cost is currently a best approximation based on a high-level scope of works and therefore subject to change once the designs & facility requirements are finalised.

10.13 A Scheme and Estimate report for the Point scheme will be provided to Cabinet Member for Growth and Strategic Development in due course seeking approval for the expenditure required to complete the works.
10.14 Cabinet is requested to delegate the decision to appoint a consultant design team & main contractor to the Director for Regeneration, Enterprise and Skills.

10.15 A ‘Change of Use’ planning application will be submitted to the Local Planning Authority. Pre-application advice will be sought before exchange of contracts. If the Local Planning Authority deems a change of use to be unsuitable then another location will be sourced. If however pre-app advice suggests a change of use is suitable a full change of use application will be submitted between exchange and completion of the purchase. If conditions applied are unworkable, another location will have to be sourced.

10.16 The Wick Tower building has more space than The Point itself needs. The Council will seek a tenant for the remainder of the space in consultation with Children’s Services.

10.17 All associated staffing implications will be managed by Children’s Services, Housing & Human Resources.

11. **Next Steps: Communication and Implementation of the Decision**

11.1 Appointment of the design team to develop scheme options for members to review within the next 12 months.

11.2 Community Consultation for the new Woolwich Leisure Centre;
- The design team will proceed with developing further design options for Models 1 and 2.
- These options will then be presented to the Portfolio Member for Culture, Leisure and The Third Sector and the Portfolio Member for Growth and Strategic Development who will select the preferred option that will be taken through to further design.
- A Scheme and Estimate report for the Leisure Centre will be presented to Cabinet. In line with the current Council Scheme of Delegation procedure.

11.3 Waterfront Leisure Centre;
- The Director of Communities and Environment and the Director of Regeneration, Enterprise and Skills will work to agree how the maintenance costs are apportioned between GLL and RBG in line with previously agreed contractual lease agreements.

11.4 The Point relocation;
- If agreed, the Council will move to exchange contracts with the Landlord for 138-152 Powis Street.
- In consultation with Children’s Services, the Council will find a suitable service or business to co-locate with The Point.
- A ‘Change of Use’ planning application will be submitted to the Local Planning Authority. Pre-application advice will be sort before exchange of contracts. If the Local Planning Authority deems a change of use to be unsuitable then another location will be sourced.

11.5 Once designs have been finalised a Scheme & Estimate Report will be provided to the Cabinet Member for Growth and Strategic Development within the next 12 months in line with the Council’s Scheme of Delegation.
- The fit-out of 138—152 Powis Street will commence.

11.6 Future Cabinet Reports;
- As stated in section 11.2 above the full Scheme and Estimate for the construction of the new leisure centre will be presented in a future Cabinet Report.
- As approved in the January 2019 Cabinet Report, the in principle resolution to make Compulsory Purchase Order will also be presented at a future Cabinet meeting.

12. Cross-Cutting Issues and Implications

<table>
<thead>
<tr>
<th>Issue</th>
<th>Implications</th>
<th>Sign-off</th>
</tr>
</thead>
<tbody>
<tr>
<td>Legal including Human Rights Act</td>
<td>The Council has instructed Sharpe Pritchard LLP, external legal advisors, to review this report and they have provided the legal comments set out below. The Council is entitled to rely on the advice of Sharpe Pritchard LLP. The recommendations in paragraphs 1.1, 1.2 and 1.3 above are not strictly required under RBG’s Scheme of Delegation to be presented to Cabinet, but are done so here to advise members about the development scheme for Woolwich Leisure Centre as part of a wider strategy for members to have ongoing oversight. Nothing in RBG’s constitution is inconsistent with the recommendations and matters to note in</td>
<td>Eleanor Penn, Assistant Head of Legal Services, 28/03/2019</td>
</tr>
</tbody>
</table>
Paragraph 1.5 recommends Cabinet to give approval to a budget of £1.4 million for repair works to the Waterfront while the new Woolwich Leisure Centre is constructed. Cabinet is authorised to approve such funding under the Scheme of Delegation and may delegate the decision regarding to its apportionment as per the recommendation in paragraph 1.5. Although the full procurement regime under the Public Contracts Regulations 2015 will not apply to the contract for such works (as the relevant threshold that engages the full procurement regime is £4,551,413), RBG must award any contract in respect of such repair works in accordance with RBG’s Contract Standing Orders set out in the Constitution and in accordance with the relevant EU Treaty principles of non-discrimination, equal treatment, transparency, and proportionality. A separate approval will be required in order to award the contract to the selected contractor.

Paragraph 1.7 recommends that Cabinet give approval to the purchase of a long lease of premises at Wick Tower. In the exercise of their functions local authorities are empowered to acquire land, either by agreement or compulsorily. General powers of acquisition are conferred on a local authority by the Local Government Act 1972. Under sec. 120 LGA 1972 RBG may acquire by agreement any land inside or outside its area for the purposes of (a) any of its statutory functions and (b) the benefit, development or improvement of
its area. Cabinet is authorised to approve the acquisition of land under the Scheme of Delegation. Under the Constitution, agreement on the terms of the Lease may be delegated to the Director of Regeneration, Enterprise and Skills.

Paragraph 1.8 recommends that Cabinet delegate the decision to sign off the Scheme and Estimate for the Point to the Cabinet Member for Growth and Strategic Development. This is permitted under the Constitution as Cabinet may delegate these authorisation powers that it has itself under the Constitution. The provisions of section 101(4) of the Local Government Act 1972 confirm that, where the discharge of a function has been delegated, the delegating body can nevertheless discharge that function itself.

Paragraph 1.9 recommends that Cabinet delegate the decision to appoint consultants and a main contractor for the relocation to the Director of Regeneration, Enterprise, and Skills. This is permitted under the Constitution as Cabinet may delegate these authorisation powers that it has itself under the Constitution. The provisions of section 101(4) of the Local Government Act 1972 confirm that, where the discharge of a function has been delegated, the delegating body can nevertheless discharge that function itself.

Paragraph 1.10 recommends that the contents of Appendix 2 to this Report not be published because it contains information relating to the financial and business affairs of an individual, including
| **Finance and other resources including procurement implications** | The report notes the outcome of the community consultation and seeks approval to proceed with models 1 and 2 set out in the report, funding for which is contained within the existing approved budget envelope.

A maintenance and repair backlog and investment requirement of £1.4m has been identified to ensure the Waterfront remains operational until the opening of the new facility. Subject to approval, funding will be identified in the future report to address the implications for the existing Leisure and Library contract with GLL.

The financial implications arising from the permanent relocation of the Point service is set out in the confidential appendix, and has been evaluated in accordance with the principals of the recently adopted Corporate Capital Strategy. | Michael Horbatchewskyj Accountancy Business Change Manager 27/03/2019 |
<p>| <strong>Equalities</strong> | The community consultation and engagement programme has been designed to positively engage groups with protected characteristics under the Equalities Act 2010. The findings from the consultation will drive the design and functionality of the proposed new facility and as such will embed equalities considerations into the design of the building and the facilities mix. Equalities impact assessments will be conducted as the project progresses. | Tim Hetherington Head of Sport, Leisure, Libraries and Adventure Play 11/03/2019 |</p>
<table>
<thead>
<tr>
<th><strong>Risk management</strong></th>
<th>Not relocating the Point will result in delays and increased cost to the Woolwich Leisure Centre project. Not undertaking the maintenance works at the Waterfront will result in a reduced customer experience and a reduction in visitor numbers hence the need to undertake works now.</th>
<th>Tiffany Hepher – Regeneration Officer 14/03/2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Health and Safety</strong></td>
<td>Both the Woolwich Leisure Centre and The Point relocation project will be notifiable under CDM 2015 regulations. As such, a Principal Designer will be appointed to ensure a safe and sensible design solution is achieved. When appointed, the main contractor will act as the Principal Contractor, developing a construction phase health and safety plan for the approval of the Principal Designer.</td>
<td>Elle Smith, Project Manager 12/03/2019</td>
</tr>
<tr>
<td><strong>Health and wellbeing</strong></td>
<td>The new Woolwich Leisure Centre Proposal will impact on all the people who, live, work or learn within the borough. Active people, active lives from Sport England data for Greenwich highlights that 60.6% (134,000) are active in sport and physical activity, 14.5% (40,000) slightly active and 25% (55,000) are inactive and do no physical activity or sport. The new Woolwich leisure centre, is aiming to target those inactive residents of the borough, but also at the same time support all the residents of Greenwich to be happier, healthier and more active,</td>
<td>Tim Hetherington Head of Sport, Leisure, Libraries and Adventure Play 11/03/2019</td>
</tr>
</tbody>
</table>
13. **Report Appendices**

13.1 The following documents are to be published with and form part of the report:
- Appendix 1; *Community Consultation for Woolwich Leisure Centre – Demographics.*
- Appendix 2 (Exempt); *Property Summary Powis Street.*

14. **Background Papers**
   a) Jan 2019, Cabinet Report; Woolwich Leisure Centre - Updated Delivery Proposal

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