

Appendix B - Flexible Use of Capital Receipts – 2023/24 Outturn

Flexible Use Stream	Capital Allocation	Capital Expenditure to 31 March 2024	Forecast 2024/25	Variance	Initial Targeted Savings 2019/20-2024/25	Revised Saving / Cost Reduction Forecast to 31 March 2025
Health & Adult Social Care - Innovation & Efficiency	10,254,000	7,141,904	1,694,000	(1,418,096)	(3,570,028)	(13,667,000)
Waste & Recycling	216,000	87,000	129,000	0	(1,042,500)	(87,000)
Environment, Highways & Open Spaces	350,000	174,535	175,465	0	(785,000)	(4,427,535)
Children & Young People - Innovation & Efficiency	2,350,000	1,388,922	961,078	0	(1,692,597)	(547,000)
Housing - Innovation & Efficiency	865,000	278,887	387,429	(198,684)	(865,000)	(1,211,683)
Corporate Asset Review	340,000	340,000	(0)	0	(340,000)	(840,000)
Corporate Reform & Digital	11,352,940	7,122,463	4,230,477	0	(3,112,890)	(18,057,890)
	25,727,940	16,533,711	7,577,450	(1,616,780)	(11,408,015)	(38,838,108)

Health & Adult Social Care – Innovation & Efficiency

The scheme of interventions includes, and builds upon, the externally supported Adult and Social Care review programme. Savings forecasts include base revenue reductions and lower future demand and inflation pressures up to the end of the current FUoCR directive period. £5,771,145 of the capital expenditure incurred to date acts as an enabler to further savings within the MTFs.

Future expenditure includes £1,324,000 of new workstreams approved by Full Council in March 2024 in the following areas. No savings have been realised on these schemes to date.

- £446,000 Assistive Technology
- £878,000 Mosaic System Development

A substantial underspend (£1,418,096) is forecast against the previously agreed case management work stream following the procurement exercise.

Waste & Recycling

Sub-projects include the review and extension of the SELCHP contract, household and street waste initiatives and refuse collection vehicle licensing. Initial savings forecast aligned to the audit of the boroughs waste collection strategy have been impacted by government waste collection requirements and is now superseded by the garden waste and single shift waste collection proposals outlined within the MTFS.

Environment, Highways & Open Spaces

This workstream includes a range of small-scale initiatives linked to the management of parks and open spaces within the borough, including grass cutting frequency, waste collection, environmental crime and security. Initial allocations for the self-management of bowls facilities have not been fully utilised and the forecast savings have been updated. Income generation from the technology deployed to monitor moving traffic contraventions has been realised.

Children & Young People - Innovation & Efficiency

An SEN transportation review is underway and at 31 March 2024 61% of the initial £180,000 funding allocation had yet to be drawn down. Savings continue to be forecast against the project; however these have been reprofiled with slippage beyond the current 31 March 2025 FUoCR directive date.

Further funding was allocated to an Adolescent to Parent Violence Pilot, which has been fully utilised. The outcomes of the pilot continue to be monitored and difficulties in monitoring and quantifying is reflected in a reduced savings forecast, which also extends beyond the directive date.

Full Council approved a further allocation of £850,000 to develop the management information system within Children's Services in March 2024, which has yet to be utilised.

Housing - Innovation & Efficiency

The Sheltered Housing and Temporary accommodation supply projects, which attracted £70,000 of upfront funding has enabled £961,896 of demand reductions within the service, partially offsetting budget pressures particularly regarding Temporary Accommodation. The balance of savings relates to one-off revenue cost reductions, with a cost saving of £198,684 forecast against project management costs across the workstream.

Corporate Asset Review

This is a single line workstream linked to MTFS proposal No.44. Further savings are targeted beyond the 31 March 2025 FUoCR directive date and these savings and income generating proposals are being tracked individually.

Corporate Reform and Digital

Approximately 62% of the approved funding allocation is targeted towards digital enabled savings across various service areas. As with a range of savings noted above, the impact of these efficiency improvements will be achieved after the 31 March 2023. Savings and cost reductions totaling £15,817,890 are anticipated prior to 31 March 2025.

One-off funding of £2,080,000 is earmarked towards the Improvement Team, who act as an enabler across the organization with direct input into the 118 MTFS savings totaling £33m.

The allocation for corporate redundancy costs is £1,500,000 matched by a one-off revenue saving in the year of utilisation. Further savings will be enabled across the impacted services, and these will be reviewed individually to avoid double counting.

Prudential Indicator impact

To date £16,533,711 of revenue costs have been funded from capital receipts secured since the introduction of the Flexible Use of Capital Receipts directive. The debt financing costs arising from the associated increase in the Councils Capital Financing Requirement (CFR) is £885,706 per annum, with a maximum exposure of £1,378,239 per annum based on the £25,727,940 total approved allocation.

The notional impact of servicing the annual debt charge, with reference to an average Band D property, is £10.22 per annum (£15.91 maximum exposure).