

2024-25 Scrutiny Work Programme

Overview and Scrutiny

Proposal	Brief Scope	Our Greenwich Mission(s)
Overview and Scrutiny Work Programme	Discussion and agreement of the work programme items and scopes.	
Councillor Anthony Okereke, Leader of the Council Update	Questions and recommendations to the Leader of the Council on his: <ul style="list-style-type: none"> • Achievements from last year • Priorities for next year 	18
Equality and Equity Action Plan – Annual Update	Receive an update on progress made against our Equality and Equity Action Plan and review and make recommendations for the proposed Equality and Equity Objectives 2024-2028	2
Medium Term Financial Strategy (MTFS) Dashboards x 4	To receive and review quarterly MTFS dashboards	18
Review of Our Greenwich Annual Plan 2023-2024	Report on performance of RBG against the objectives set out in the Annual Plan 2023-2024	1-20
Carbon Neutral Plan Update	To consider and review the progress of the Carbon Neutral Plan and associated Action Plan.	10

Air Quality Monitoring and Action Plan	To consider and make recommendations on the air quality monitoring and action plan	10
Medium Term Financial Strategy (Budget)	Pre-decision scrutiny of the budget to be presented by the Leader of the Council and Cabinet Member for Finance, Resources and Social Value.	18
Housing Revenue Account Medium Term Financial Strategy	<p>Pre-decision scrutiny of the Housing Revenue Account MTFS to be presented by:</p> <ul style="list-style-type: none"> • The Leader of the Council • The Cabinet Member for Housing Management, Neighbourhoods and Homelessness • The Cabinet Member for Planning, Estate Renewal and Development 	18
Contract Standing Orders Exemptions and Variations	To provide an update on the Exemptions and Variations to Contract Standing Orders.	19

Task and Finish Groups 2024/25

*Please note that only 3 of the Task and Finish Groups will be commissioned for 2024/25

Proposal	Brief Scope	Our Greenwich Mission(s)
L&G NHS Trust – Improving CQC Ratings	<p>There is a particular concern around the results of the latest NHS Adult Inpatient Survey (2021) carried out by the Care Quality Commission (CQC) and their most recent inspection of the local NHS Trust, which received a combined rating of “requires improvement”. Greenwich Scrutiny therefore wishes to carry out an in-depth investigation into local hospital services and the preparations for a future inspection, while focusing on the core services in Queen Elizabeth Hospital that were rated as “requires improvement” (listed below):</p> <ul style="list-style-type: none">• Urgent and emergency care• Services for children and young people• End of life care <p>I. Review what strategies and plans are in place to address the concerns raised by patients and the CQC and understand the mechanisms by which the Trust ensures improvements are made.</p>	I

	<p>2. How does the Trust prioritise and ensure that sufficient resources are in place to deliver the improvements in CQC ratings.</p> <p>3. Note the progress and challenges that remain for the Trust in this improvement programme.</p>	
<p>Thames Path Connectivity and Upgrade review</p>	<p>RBG has the biggest river frontage in London; alongside which we will see significant population growth over the coming decade as much of the borough's car-free development is built alongside it.</p> <p>The Thames Path is an asset; with the potential to be an active travel route (Mission 7) and a place new and existing communities will want to use and enjoy (Mission 8).</p> <p>The potential scope of the review could include, but is not limited to, answering:</p> <ul style="list-style-type: none"> a) Does the Thames Path connect along the whole borough? b) Is the Thames Path accessible to all users? c) What is the requirement for surfacing and width? d) Is there sufficient signage and lighting along the path? e) What is the expectation for landowners and future developers of the land that the path runs through? f) How does the path work with any future flood defence requirements? g) How does the path interact with existing (and any future) piers and jetty's? h) Who is responsible for the management and maintenance of the 	<p>7 & 8</p>

	<p>entire path? What are the implications of that?</p> <p>i) What are the implications of it being a National Cycle route and National trail for walking?</p> <p>If the panel though it suitable, the findings of the time limited review would be the foundation on which a council wide Thames Path strategy is developed.</p> <p>Other benefits to reviewing the Thames Path could include; promoting active travel and healthy lifestyles (public health); promoting the local and tourist economy; transport strategy and modal shift; improving the quality of life for residents; regenerating the waterfront.</p> <p>Depending on resources available, the review could also include the Capital Ring / Green Chain Walk. Or otherwise be used as a template for future work on the Capital Ring / Green Chain Walk.</p>	
<p>Zero carbon retrofit (Time Limited Review)</p>	<p>The Time Limited Revoew will consider the programme for ensuring the RBG housing stock meets the high energy efficiency standards required by the RBG Carbon Neutral Plan and the UK Clean Growth Strategy to all be at EPC grade C or above by 2035, and by 2030 for “fuel poor” households.</p> <p>Looking at the governance, programme, financing and taking account of best practice and experience elsewhere in the UK, the review will report and make recommendations to further support achievement of these objectives both to support carbon neutrality and to minimise fuel poverty.</p>	<p>10 & 6</p>

*Will consider carrying out the following review once the above have been completed.

Community Engagement

A time limited review on how we communicate effectively with residents.

15 & 16

- Bringing together Community Groups
- Reviewing the outcome of the Resident Survey
- Reporting on the measure in Our Greenwich Plan
 - Do residents feel there are support networks they can rely on in your community?
 - Do residents have a voice in defining and designing services received?
 - Resident survey – Digital inclusion, are residents confidence in accessing services online?
 - Do residents feel that the Council listens and understands them?

Health and Adult Social Care Scrutiny Panel

Proposal	Brief Scope	Our Greenwich Mission(s)
Cabinet member Update	To receive an update on the Cabinet Member for Health, Adult Social Care and Borough of Sanctuary's priorities.	I
MTFS (Health and Adult Services)	To receive an update and review the changes to the MTFS plan.	I
Update on Musculoskeletal (MSK) tendering	To receive a presentation from representatives of the NHS South East London Integrated Care Board on the process so far.	I
Integrated commissioning update	To review the Quality and quantity of social care providers in the borough and commissioning of Continuing Health Care.	I
Care Quality Commission (CQC) assurance.	To review how the Authority is preparing for the inspection.	I
Vaccination rates	To review uptake of flu, success of last year's polio vaccination drive, uptake of vaccination offers by NHS staff.	I
GP access and recovery plans.	To receive update on the Implementation of the NHS England improvement process and strategy locally.	I
Neighbourhood health plans	To review the neighbourhood health plans.	I
Addiction Strategy	To review how the resources are being used to support residents.	I

Breast cancer screening campaign March – May 2024.	To receive an update on the breast cancer campaign – tackling inequalities and screening uptake.	I
Long and medium term workforce strategies across health and care.	To review long and medium-term workforce strategies across health and care.	I
Health Ambassadors programme	Receive an update on the Health Ambassadors programme led by Dr Eugenia Lee out of the Gallions Reach GP Practices.	I

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Young People and Education Scrutiny Panel

Proposal	Brief Scope	Our Greenwich Mission(s)
Cabinet Member Report – Children & Young People	A report outlining priorities for the Portfolio for the next 6 months.	4
Children’s Services Performance Monitoring	To monitor Children’s Services performance. Quarterly Performance Monitor x 4.	4
Sufficiency strategy and draft plan for 2024-25.	To receive an update on the impact of the new sufficiency strategy and draft plan for 2024-25.	4
GSCP extended review of children with SEND in residential placements.	To review Greenwich Safeguarding Children Partnerships review of children with SEND in residential placements.	4
School Place Planning and Capital Programme 2023/2024 – 2025/2026	To review the School Place Planning and Capital Programme. To ensure there is the right amount of school places for our young people.	4
Schools Admissions & School Resilience Strategy	To review the annual report on Greenwich School Admissions.	4
DCS Complaints Annual Report.	To review themes in complaints and compliments in the directorate and future learning.	4

School based hubs	Review the implementation of the wellbeing hubs in schools	4
Fostering and Adoption Services	To review the annual report on the work and performance of the Fostering and Adoption Services in 2023-24. To ensure the fostering and adoption services are fit for purpose, operating safely and being advertised effectively.	4
Annual Report on Corporate Parenting	To receive the annual report on children in our care during 2023-2024 and on the areas identified for further action in 2024-25.	4
Independent Reviewing Officer (IRO) Annual Report 2023-2024	To review how independent reviewing officers (IROs) are independently supporting looked after children.	4
Annual Report on Adoption	To review the 2023-2024 Annual Report in respect of Adoption	4
Early Years Provision	Review the early years provision, and whether its sufficient in Greenwich in the coming years.	4
Insight and Influence Service – Annual Impact Report	To review an update from the Insight and Influence Service	4
Virtual Schools Headteacher’s Annual Report	To review the provision of the Virtual School’s service for children in our care.	4
Special educational needs and disabilities (SEND) Update	To explore how the borough is supporting children with SEND including those with an update on EHC (Education, Health and Care) plans.	4

Annual Education Standards and Achievements	To review how Greenwich schools are performing in terms of achievement/exam results.	4
Social worker recruitment, retention and wellbeing	To review how social workers (challenging area to recruit) are recruited, retained, supported and developed when in post.	4
Medium Term Finance Strategy Update (Children's Services Directorate)	Understand the impact of the MFTS on children services including the provision of children centres.	4
Elective Home Education (EHE) Annual Report	To explore how children and families home educating are supported.	4
Children Missing Education Annual Report	To explore the key reasons for children missing education. Review how children and families are supported back into school.	4
Suspensions, Exclusions and FAP Report	Review the exclusion/suspension reasons, and how are steps put in place to prevent these?	4

Transport and Place Scrutiny Panel

Proposals	Brief Scope	Our Greenwich Mission(s)
Cabinet Member for Climate Action, Sustainability and Transport update	To receive a verbal update on how the cabinet member has delivered mission 7 during 2022-24; their plans for 2024-2025; with reference to relevant council strategies.	7
Cabinet Member for Planning, Estate renewal and Development update	To receive a verbal update on how the cabinet member has delivered mission 8 during 2022-24; their plans for 2024-2025; with reference to relevant council strategies.	8
Transport Work Programme	To receive an update on the transport work programme over 2024-2025.	7
Income from Development	To receive an update on incomes from development.	8
Flood Risk / Water Management	To receive a report on the current status and future work programme related to flood risk and water management.	7
Planning	To receive an update on the key areas of planning enforcement, the council planning service and the local plan.	7
Highways Asset and Risk Management	To receive an update on the current highways assets and risk management, and the future work programme.	8

Regenerating Our Greenwich policy	To receive an update on the progress of the Regenerating Our Greenwich policy	8
Annual Transport Scrutiny Meeting	A meeting with transport providers and stakeholders operating within RBG, specifically focusing on inter-borough public transport and how the providers help the Mayor of London's transport strategy.	7
Third Party Strategic Projects	To receive an update on strategic transport projects being delivered within the borough by third parties.	7
Capital Projects update	To receive update on specific capital projects being delivered by the Council.	8
Strategic Asset Review	To review the process and progress of the Strategic Asset Review	7

Housing and Neighbourhoods Scrutiny Panel

Proposal	Brief Scope	Our Greenwich Mission(s)
Cabinet Member for Housing Management, Neighbourhoods and Homelessness Update	To receive an update on Cabinet Members' portfolio priorities	6
Cabinet Member for Community Safety and Enforcement Update	To receive an update on Cabinet Members' portfolio priorities	5
Garages Update	To receive an update on the plans and current situation regarding garages on neighbourhood estates.	6
Grounds Maintenance and Refuse.	To receive an update on grounds maintenance and refuse.	6
Leaseholder Charges	To receive and update on the leaseholder charges.	6
Temporary Accommodation	To receive a report on the provision and resident experience in temporary accommodation housing.	6
Homelessness and at-risk residents	To receive an update on homelessness and at-risk residents.	6
Statutory Scrutiny of the Safer Greenwich Partnership (SGP)	Review and scrutinise decisions and actions taken by the partnership in connection with the discharge of its crime and disorder function.	5
Community safety including CCTV	To receive update on community safety initiatives and CCTV	5
Annual meeting with registered providers of social housing.	To receive an update from the registered providers of social housing on management of anti-social behaviour and hate crime,	6

	lettings and shared ownership, engagement with ward members and management of repairs.	
Private Housing Providers	To receive an update on their work in the Borough.	6
Repairs Update	To receive an update on the Repairs Transformation Programme.	6
Compliance and Building Safety Update.	To receive an update on compliance and building safety.	6

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Inclusive Economy and Culture Scrutiny Panel

Proposal	Brief Scope	Our Greenwich Mission(s)
Cabinet Member for Inclusive Economy, Business, Skills and Greenwich Supports update	To receive an update on Cabinet Members' portfolio priorities for the upcoming year and reflections on capacity for delivery.	3, 11-14
Community Wealth building 2022 – Evaluation	<p>To provide a report on the 2 year impact of the Community Wealth building strategy, outlining:</p> <ul style="list-style-type: none"> • Whether the short and medium term objectives in the strategy were met and a progress update on the long term objectives • On overview on the key successes from the strategy • Any reflections on challenges and limitations. • Plans to address the aims and objectives that have not been met moving forward. <p>Areas of focus could include</p> <ul style="list-style-type: none"> • Progress of the Anchored in Greenwich partnership • Access to Council and local procurement for anchor institutions and small and medium size businesses 	13

Inclusive Economy Strategy – plan for delivery	To receive a update on the Inclusive Economy Strategy, including: <ul style="list-style-type: none"> • The priorities for the strategy • The plan for delivery of the first year • An analysis on potential barriers for delivery 	11,12 & 13
Inclusive Economy Strategy – one year review	To receive a one-year check in on the progress of the Inclusive Economy Strategy, focusing on key objectives in the strategy, such as: <ul style="list-style-type: none"> • the proposed Town Centre Strategy • the proposed map and review of employability provision in the borough • performance of Greenwich Local Labour and Business (GLLaB) • the proposed Affordable Workplace Strategy 	11,12 & 13
Employability for young people	To receive a summary on the Council’s approach to supporting young people into education, work or training, with a particular focus on apprenticeships and SMEs, considering: <ul style="list-style-type: none"> • How the Council is encouraging businesses in Greenwich to take on local apprenticeships and to access the apprenticeship levy, • The Council’s approach to employing apprenticeships internally • How is the Council encouraging and supporting SMEs to employ local young people. <p>To receive an overview of a proposed Post-16 skills strategy to enable pre-decision scrutiny.</p>	11
Anti-Poverty Strategy	To receive a draft of the proposed Anti-poverty Strategy to enable pre-decision scrutiny.	3
Culture Strategy	To receive a update on the Culture Strategy, including	14

	<ul style="list-style-type: none"> • The priorities for the strategy • The plan for delivery of the first year • An analysis on potential barriers for delivery 	
Royal Greenwich Heritage Trust	<p>To receive an update from Royal Greenwich Heritage Trust on:</p> <ul style="list-style-type: none"> • Objectives for the year ahead • The relocation of, and public access to, the Borough Archives • Renovation and maintenance works at Charlton House. 	14
Woolwich Creative District	<p>To receive an update on the progress of Woolwich Creative District regeneration by the Council and third parties including Woolwich Works and Punchdrunk.</p>	14
Nighttime Economy	<p>To receive a update from the Council and partners on the delivery of the Woolwich Night Time Enterprise Zone.</p> <p>To receive an evaluation on the 2022 Night-Time Town Centre strategy for Greenwich Town Centre, outlining:</p> <ul style="list-style-type: none"> • Key successes from the past two years • Whether the objectives in the strategy and action plan were met or are in progress • Reflections on challenges and limitations 	14

	<ul style="list-style-type: none"> Plans to address the aims and objectives that have not been met moving forward. 	
Small and medium size arts and cultural organisations	To receive an assessment on the environment in Greenwich for small and medium size arts and culture organisations.	14
High value businesses	To receive a summary on the Council's approach for attracting and supporting high-value businesses.	13
UK Shared Prosperity Fund (UKSPF)	To receive a evaluation of the UKSPF programme.	

Organisation and Communities Scrutiny Panel

Proposal	Brief Scope	Our Greenwich Mission(s)
Cabinet Member for Finance, Resources and Social Value Update x2	To receive an update on Cabinet Members' portfolio priorities	
Human Resources update	Reporting on the developments of the Council's Workforce Strategy and people management practices, as well as key actions for the future. <ul style="list-style-type: none"> ➤ Are the HR Policies fit for purpose? ➤ What are the main Workforce Challenges? 	20
Legal Services Performance	Reporting on the performance of Legal department and review key metrics as to performance.	19
Members Casework Management	Reporting on Members' Casework Management	17
Community Engagement	Review of Implementation	15
Customer Services Performance	An update on the Customer Services Performance (telephone call handling / website / social media).	17

	An update/progress report on the Customer Services Review Monitoring/Action plan.	
Digital Strategy	An update on ICT and progress of the Digital Improvement Programme.	17
Financial Operations Performance	Financial Operations Performance, Revenue and Corporate Debt Management Performance	19
Electoral Services Performance	Electoral Services Performance	19
Freedom of Information Monitoring	Freedom of Information Monitoring	19