

HEALTH AND WELLBEING BOARD	DATE 8 October 2020
TITLE Greenwich Covid-19 Recovery and Reset Plan 2020 -2022	ITEM NO 5
CHIEF OFFICER Director of Health and Adult Services, RBG Director of Children’s Services, RBG Greenwich Place Director, NHS South East London CCG	CABINET MEMBER Cabinet Member for Health and Adults’ Social Care
DECISION CLASSIFICATION Non-Key	IS THE FINAL DECISION ON THE RECOMMENDATIONS IN THIS REPORT TO BE MADE AT THIS MEETING? Yes

1. Decision required

This report makes the following recommendation to the Health and Wellbeing Board:

- 1.1 To approve the Greenwich Covid-19 Recovery and Reset Plan 2020 -2022.

2. Links to the Royal Greenwich high-level objectives

- 2.1 This report relates to the Council’s agreed high-level objectives as follows:

- A Healthier Greenwich
- A Great Place to Grow Up
- Improving the lives of our residents
- Working to deliver greater value for money wherever possible
- Improving mental health and well-being
- Helping people to live long and healthy lives and stay active and independent throughout their lives.

3. Introduction and Background

- 3.1 Our Local Care Partnership is called Healthier Greenwich Alliance, which formally reports into the Health & Wellbeing Board. It brings together Greenwich partners in health and social care including:
- NHS South East London CCG – Greenwich
 - Royal Borough of Greenwich – Public Health, Adults, Children & Young People
 - Oxleas NHS Foundation Trust – Community Services and Mental Health provider
 - Greenwich Health – GP Federation
 - Primary Care Network Clinical Directors
 - Healthwatch Greenwich
 - Lewisham and Greenwich NHS Trust
 - METRO GAVS – voluntary sector
- 3.2 We have seen that Covid-19 has exacerbated health inequalities and has had a disproportionate impact on our Black, Asian and Minority Ethnic (BAME) communities and older men in particular. At the same time, through the pandemic we have learnt to work differently with our communities to rapidly develop new ways of working and delivery models. Our collective innovation and agility during Covid-19 has shown our combined capacity to work flexibly during the crisis as a group of partner organisations including the local authority, health partners, voluntary sector and community organisations.
- 3.3 We have strong agreement from all senior leaders and partners to work together as a system to work to improve the health and wellbeing of all our communities and to use our resources to address health inequalities and to keep people safe and well which is set out in our recovery plan (Borough-Based Plan). We are committed to responding as a system to the issues of structural racism highlighted by Black Lives Matters.
- 3.4 Covid-19 has had a devastating impact on individuals and communities across the world. We are now living in a world where we continue to manage the effects of the virus, even as we plan for recovery. Our recovery plan sets out how we will work together in the next 18 months to protect and safeguard all communities in Greenwich, to provide high-quality care and support to all, and to prevent and manage ongoing challenges created by Covid-19. The priorities in our Plan are drawn from the Health and Wellbeing Strategy priorities and priorities agreed by the Healthier Greenwich Alliance who have been working closely together for several months. They are:

- Improving Mental Health and Wellbeing
- Healthier Weight and Active Lives
- Start Well
- Prevention and Live Well
- Age Well
- Developing our Health and Care System

3.5 These priorities are firmly set in the context of addressing health inequalities.

3.6 Our recovery plan also sets out some key messages about how we will work together, again building on our Health and Wellbeing Strategy:

- Listening to, understanding and acting on what our communities tell us
- Developing neighbourhood working and delivery
- Developing a 'Home First' approach ([See policy link](#))
- Redirect resources to address health inequalities
- Building community and staff resilience.

3.7 We have engaged widely on the draft recovery Plan, details of this are set out in Section 7 of this report and Appendix I.

4. Available Options

4.1 Our recovery plan is high-level and it will be critical to develop robust and detailed delivery plans for each area which shows how our priorities will be delivered and will include timescales. This will ensure the partners can be held to account for delivery. Our delivery plans will be co-produced over the coming months with our partners and local residents through the Healthier Greenwich Alliance and will be submitted to the Health and Wellbeing Board for approval at the appropriate time.

5. Preferred Option

5.1 The Board is asked to approve the recovery plan and the process for developing the delivery plans.

6. Reasons for Recommendation

6.1 See section 4 above.

7. Engagement with our residents

- 7.1 Healthier Greenwich Alliance partners have been engaging widely in the last month to collate residents' views on the 4 key themes of the draft recovery and reset plan. We worked together across organisations and community organisations to maximise our reach.
- 7.2 This was supported by Cllrs Danny Thorpe and Miranda Williams with a short video encouraging people to share their views.
- 7.3 We received useful feedback and a significant number of residents expressed their willingness to be involved in further work.
- 7.4 We have also collated and analysed feedback from a wide range of engagement activities carried out by partners. This insight has informed the plan and will also inform the delivery plans for each of the priority areas and how we will involve local residents going forward.
- 7.5 A summary of the engagement activities carried out and the insights collected are included as Appendix I.

8. Cross Cutting Issues and Implications

Issue	Implications	Sign-off
Legal including Human Rights Act	Under Section 116 B of the Local Government and Public Involvement in Health Act 2007 a responsible local authority and each of its partner clinical commissioning groups must, in exercising any functions, have regard to any joint health and wellbeing strategy prepared by them. The proposed recovery plan is consistent with the 2019-2024 Health and Wellbeing Strategy. It is therefore open to the Board to approve the plan.	Ingrid Brown Assistant Head of Legal Services 15 September 2020

<p>Finance and other resources including procurement implications</p>	<p>This report requests the Health & Wellbeing board to approve the Greenwich Covid-19 Recovery and Reset Plan 2020 -2022.</p> <p>COVID-19 has not only had a devastating effect on communities but has also had a significant impact on service delivery and already stretched resources.</p> <p>Planned savings to address existing resource constraints and investments to improve services have been disrupted. Organisations are having to revise financial plans in response to the current crisis and emerging situation.</p> <p>Despite the government providing £3.2bn funding to local authorities and £1.3bn to the NHS to support health and adult Social care over this crisis period, many local authorities are experiencing increased pressure on resources.</p> <p>The Recovery and Reset Plan 2020-2022 lays out how RBG and NHS partners will continue to work together to ensure available resources are utilised in the best way to provide integrated health and social care services that support local residents and respond to their needs through this difficult COVID-19 period and beyond.</p> <p>However, there is currently a lot of financial uncertainty as organisations await the government’s likely delayed Autumn Budget and impending spending review, therefore the Plan may need to be revisited and revised over the coming months.</p>	<p>Samina Yasir Accountancy Business Change Manager 29 September 2020</p>
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	<p>Going forwards, as programmes and projects to deliver the various proposals of the Recovery and Reset Plan are developed, further reports will need to be presented. It is expected that it will be easier to quantify the financial impact of detailed delivery plans and more comprehensive finance comments will then be provided.</p>	
Equalities	<p>We have seen that Covid-19 has exacerbated health inequalities and had had a disproportionate impact on our Black, Asian and Minority Ethnic Communities (BAME) and older men in particular. The recovery plan focuses on addressing health inequalities. We are committed to responding as a system to the issues of racism highlighted by Black Lives Matter and ensure we work actively to look at our own policies and practice.</p>	<p>Devora Wolfson Interim Director of Integrated Commissioning – Adult Services 23 September 2020</p>

9. Report Appendices

9.1 The following documents are to be published with and form part of the report:

- Appendix 1: Summary of the engagement activities and insights collected
- Appendix 2 Summary: Greenwich Covid-19 Recovery and Reset Plan 2020 -2022
- Appendix 3: Greenwich Covid-19 Recovery and Reset Plan 2020 -2022

10. Background Papers

None

Report Author: Devora Wolfson, Interim Director of Integrated Commissioning,
Adult Services

Email: devora.wolfson@royalgreenwich.gov.uk

Reporting to: Sarah McClinton, Director of Health and Adult Services

Tel No. 020 8921 2233

Email: sarah.mcclinton@royalgreenwich.gov.uk

Reporting to Neil Kennett-Brown, Place-Based Director (Greenwich), NHS
South East London CCG

Email: neil.kennett-brown@nhs.net