

APPENDIX 2

Flexible Use of Capital Receipts

- 1.1 The Local Government Act 2003 provides a direction on the treatment of costs as capital expenditure and places restrictions on the use of capital resources. On 17 December 2015, the Secretary of State for the Ministry of Housing, Communities and Local Government issued a directive allowing the Flexible use of Capital Receipts to help fund revenue costs of transformational projects and release savings.
- 1.2 An extension to the Flexible Use programme was approved in December 2017, allowing one-off service transformation costs to be funded up to 31 March 2022.
- 1.3 Over a series of reports dating to 30 October 2019, Full Council has approved the utilisation of the directive with £17.157m of capital receipts earmarked for this purpose.
- 1.4 Set out in this appendix is the position statement for the programme as at 31 March 2021. This is reported in accordance with the Accountability and Transparency requirements set out within the published statutory guidance.
- 1.5 Revenue savings are projected over an initial 5 year term and contain a mixture of one-off and on-going savings and cost reductions. These have been captured as part of the revenue reporting process and, where projects result in on-going budget savings, are factored within the Royal Greenwich's Medium-Term Financial Strategy.
- 1.6 The initiation and implementation of several schemes within the flexible use programme has been impacted by Covid-19, as such some projects may not be completed by the 31 March 2022 deadline outlined in December 2017. On 10 February 2021 the Local Government Secretary announced, as part of the Local Government finance settlement, a further 3-year extension to the Flexible Use programme to 31 March 2026. Whilst further details and guidance on this extension are awaited it is expected that slippage in the approved programme can be accommodated.

Project	Capital Allocation	Funding To date	Actual Savings (Revenue)		Forecast Cumulative Savings (Revenue)
			2019/20	2020/21	2019/20 - 2023/2024
<i>LD Case Officer Funding</i>	450,000	300,000	0	0	(450,000)
<i>Just Checking Care Package Reduction</i>	120,000	110,636	(53,392)	(57,244)	(120,000)
<i>Complex Care Review Programme</i>	100,000	6,489	0	(129,908)	(888,028)
<i>Health and Adult Social Care</i>	225,000	225,005	(225,004)	(1)	(225,005)
<i>Innovation & Efficiency Programme</i>	4,410,000	4,239,904	0	(1,000,000)	(7,990,000)
<i>Innovation & Efficiency Programme Sustainability</i>	450,000	0	0	0	(500,000)
<i>Home Care Recommissioning</i>	275,000	0	0	0	(275,000)
Health and Adult Services	6,030,000	4,882,034	(278,396)	(1,187,153)	(10,448,033)
<i>Case management System Replacement</i>	2,800,000	419,409	(111,110)	(308,299)	(2,800,000)
Health & Adult Services & Children's Services	2,800,000	419,409	(111,110)	(308,299)	(2,800,000)
<i>SELCHP Extension</i>	20,000	0	0	0	(20,000)
<i>Bin Audits</i>	36,000	21,762	0	(82,500)	(577,500)
<i>Dog Bins for Parks</i>	10,000	0	0	0	(40,000)
<i>Maryon Wilson Park - Park Ranger</i>	10,000	0	0	0	(25,000)
<i>Self Managed Bowls Club</i>	40,000	0	0	0	(90,000)
<i>Self Managed Allotments</i>	140,000	0	0	0	(20,000)
<i>Remove 50% of formal bedding</i>	10,000	0	0	0	(10,000)
<i>Reduce Grass Cutting Frequency</i>	30,000	25,500	0	(100,000)	(460,000)
<i>Waste and Street Advisor</i>	120,000	0	0	0	(75,000)
<i>CRM & Whitespace Integration</i>	200,000	0	0	0	(90,000)
<i>Whitespace Efficiency - Worksheets</i>	20,000	0	0	0	(30,000)
<i>CPC Training - LGV License</i>	20,000	16,284	(60,000)	(70,000)	(340,000)
<i>Park Gates Locking</i>	10,000	0	0	0	(10,000)
<i>Enviro Crime - Covert Fly Tipping Centres</i>	30,000	0	0	0	(30,000)
<i>SOCITIM</i>	385,000	301,890	(301,890)	0	(301,890)

Communities & Environment	1,081,000	365,436	(361,890)	(252,500)	(2,119,390)
<i>SafeCore - Adolescent to Parent Violence Pilot</i>	1,320,000	824,262	0	(227,597)	(977,597)
<i>SEN Transport Project</i>	180,000	20,422	0	0	(800,000)
Children's Services	1,500,000	844,683	0	(227,597)	(1,777,597)
<i>Dynamics, Housing Repairs and Civica Integration</i>	140,000	0	0	0	(140,000)
<i>Homefinder UK and Beam</i>	74,000	50,000	(50,000)	0	(74,000)
<i>ReSet - Project Management</i>	30,000	30,000	(30,000)	0	(30,000)
<i>DHIT Review</i>	60,000	0	0	0	(60,000)
<i>Homeless Reduction Act Review</i>	45,000	0	0	0	(45,000)
<i>Shelter Review</i>	15,000	15,000	(15,000)	0	(15,000)
<i>Temporary Accommodation Supply</i>	25,000	14,100	(14,100)	0	(25,000)
<i>Shelter Housing Review</i>	30,000	0	0	0	(30,000)
<i>Safer Space Wardens</i>	40,000	40,000	0	(40,000)	(40,000)
<i>Analytical Software - Front Door</i>	70,000	6,270	0	(6,270)	(70,000)
<i>Digitalisation - License applications and payments</i>	60,000	32,997	0	(32,997)	(60,000)
<i>Projet Salaries (Various)</i>	316,000	117,316	(117,316)	0	(316,000)
Housing & Safer Communities	905,000	305,683	(226,416)	(79,267)	(905,000)
<i>Asset Review - Project Team</i>	340,000	0	0	0	(340,000)
<i>PCN and MTC Feasibility</i>	60,000	85,500	(60,000)	(25,500)	(85,500)
Regeneration, Enterprise & Skills	400,000	85,500	(60,000)	(25,500)	(425,500)
<i>Digital Transformation - Seed Funding</i>	500,000	459,699	0	(459,699)	(500,000)
<i>Procurement Business Partnering</i>	201,000	0	0	0	(201,000)
<i>Staff Initiatives</i>	500,000	0	0	0	(500,000)
<i>Pension Reform Transition & Redundancy</i>	1,500,000	0	0	0	(1,500,000)
Finance & Legal Services	2,701,000	459,699	0	(459,699)	(2,701,000)
Sub-Total Demand Projects	15,417,000	7,362,444	(1,037,812)	(2,540,015)	(21,176,520)
<i>Continuous Improvement</i>	1,740,000	704,937	0	0	0
Sub-Total Building a Fairer Greenwich	1,740,000	704,937	0	0	0
Total Flexible Use Programme	17,157,000	8,067,381	(1,037,812)	(2,540,015)	(21,176,520)

